



Financial Statement Discussion and Analysis

For the Year Ended June 30, 2019

September 9, 2019

Introduction

The following is a discussion and analysis of the School District's financial performance for the fiscal year ending June 30, 2019. This report is a summary of the School District's financial activities based on currently known facts, decisions, or conditions. The results of the current year are discussed in comparison with the budget. This report should be read in conjunction with the School District's financial statements for this same period.

Overview

The Board of Education recognizes the power of the Vision, Mission and Values Statements in transforming learning, leading and teaching in the Richmond School District. The implementation of our shared Vision, Mission, and Values Statements shall be the joint responsibility of the Board, students and staff in collaboration with parents and our community.

Vision: The Richmond School District is the best place to learn and lead.

Mission: The Richmond School District's mission is to cultivate a safe, accepting and engaging community that inspires a passion for lifelong learning.

Values: The values that will guide our work together to achieve our vision and mission are: collaboration, creativity, curiosity, resilience, respect and equity, for all.

Accounting Policies

The financial statements have been prepared in accordance with the *Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia* supplemented by *Regulation 198/2011* issued by the Province of British Columbia Treasury Board. The Section requires that the financial statements be prepared in accordance with Canadian public sector accounting standards with some exceptions as reported in Note 2 of the financial statements.

The financial statements are reported as a consolidation of three funds: Operating, Special Purpose and Capital.

- **Operating Fund** - The operating fund includes operating grants and other revenues used to fund instructional programs, school and district administration, facilities, operations, maintenance and transportation.
- **Special Purpose Funds** - Special purpose funds consist of targeted funding provided to the school district for a specific purpose. Pursuant to *Sections 156(4) and (5) of the School Act*, each special purpose fund must be accounted for in accordance with the terms of that special purpose fund. *Treasury Board Restricted Contribution Regulation 198/2011*, issued in November 2011, defines a restricted contribution as "a contribution that is subject to a legislative or contractual

stipulation or restriction as to its use other than a contribution or part of a contribution that is of, or for the purpose of acquiring land”.

- Capital Funds - Capital funds include capital expenditures relating to equipment and facilities purchases and betterments. The funding source of these purchases and betterments determines which capital fund the expenditures relate to. Funding sources are Ministry of Education Bylaw Capital, Ministry of Education Restricted Capital, Other Provincially Restricted Capital, Land Capital and Local Capital.

Enrolment

The operations of the Richmond School District are dependent on continued grant funding from the Ministry of Education primarily based on student enrolment, students identified with special needs and other demographic and geographic factors. Expenditures are primarily associated with staffing and related compensation and benefits.

Provincial grant funding is primarily based on student enrolment, unique student needs, and unique geographical requirements, with additional funding for adult and summer school education. Richmond School District student enrolment is as follows:

	2018/19	2018/19	2017/18	Variance from Budget		Variance from Prior Year	
	Actual	Budget	Actual	FTE	%	FTE	%
School Aged	19,538.500	19,481.813	19,515.313	56.687	0.291%	23.188	0.119%
Adult	236.875	172.125	158.375	64.750	37.618%	78.500	49.566%
Total FTE	19,775.375	19,653.938	19,673.688	121.437	0.618%	101.688	0.517%

Financial Highlights

The School District's revenue is heavily reliant on funding from the Provincial Government. 83.5% of the School District's revenue comes from the Ministry of Education. Of this, 81.2% is in the form of an Operating Grant which is based on enrolment levels and other student and geographical factors. 7.7% of revenue is generated from International Education, Continuing Education and Summer School programs, 3.2% associated with the recognition of deferred capital revenue, and the balance through other revenue programs such as special purpose funding, federal grants, rental and lease income, investment income and Continuing Education and summer school programs.

89.7% of the School District's operating expenditures are associated with salaries and benefits. The balance of expenditures are relates to supplies and services including professional development, rentals and leases, dues and fees, insurance and utilities.

	Operating Fund	Special Purpose Funds	Capital Fund	Total
	\$	\$	\$	\$
Revenues				
Provincial Grants				
Ministry of Education	179,356,362	37,311,071	-	216,667,433
Other	108,098	-	-	108,098
Federal Grants	-	1,563,573	-	1,563,573
Tuition	19,992,817	-	-	19,992,817
Other Revenue	854,150	7,463,584	310,898	8,628,632
Rentals and Leases	1,048,311	-	-	1,048,311
Investment Income	1,492,401	15,830	1,602,274	3,110,505
Amortization of Deferred Capital Revenue	-	-	8,287,156	8,287,156
Total Revenue	202,852,139	46,354,058	10,200,328	259,406,525
Expenses				
Instruction	159,130,703	43,914,131	-	203,044,834
District Administration	5,841,690	863,019	-	6,704,709
Operations and Maintenance	27,228,192	676,840	14,413,528	42,318,560
Transportation and Housing	1,288,550	-	341,014	1,629,564
Debt Services	-	-	132,914	132,914
Total Expense	193,489,135	45,453,990	14,887,456	253,830,581
Surplus (Deficit) for the year	9,363,004	900,068	(4,687,128)	5,575,944
Accumulated Surplus (Deficit) from Operations, beginning of year	16,403,043	-	165,653,531	182,056,574
Interfund Transfers	(7,532,033)	(900,068)	8,432,101	-
Accumulated Surplus (Deficit) from Operations, end of year	18,234,014	-	169,398,504	187,632,518

Operating Accounts

Our actual financial outcome for the 2018/19 fiscal year is consistent with our previous reporting for the period to April 30, 2019. The 2018/19 current year Operating Fund surplus is \$1.83 million and the anticipated surplus projected at April 30, 2019 was \$2.09 million.

School District #38 (Richmond)					
Operating Fund - Net Change					
as at June 30, 2019					
	2018/19 Actual	2018/19 Budget	2017/18 Actual	Variance from Budget	Variance from Prior Year
Total Revenue	202,852,139	201,833,726	196,626,414	1,018,413	6,225,725
Total Expenses	193,489,135	196,833,726	182,959,071	(3,344,591)	10,530,064
Net Change	9,363,004	5,000,000	13,667,343	4,363,004	(4,304,339)
Total Net Transfers	7,532,033	5,000,000	5,132,806	2,532,033	2,399,227
Total Net Change	1,830,971	-	8,534,537	1,830,971	(6,703,566)
Accumulated Surplus, Opening Balance	16,403,043	16,403,043	7,868,506	-	8,534,537
Accumulated Surplus, Ending Balance	18,234,014	16,403,043	16,403,043	1,830,971	1,830,971
Internally Restricted Surplus	11,633,903	9,334,273	9,334,273	2,299,630	2,299,630
Unrestricted Surplus	6,600,111	7,068,770	7,068,770	(468,659)	(468,659)
	18,234,014	16,403,043	16,403,043	1,830,971	1,830,971

Special Purpose Funds

Special Purpose Fund schedules provide information on “restricted contributions” where the term “restricted contributions” is defined as legislative or contractual stipulations, or restrictions, as to the use of the funds. This, among other funds, includes funds that are designated to be Special Purpose Funds by the Ministry of Education.

At the beginning of the year, the District’s Special Purpose Funds had a combined opening balance of \$7.16 million. Revenue of \$46.88 million and spending of \$46.35 million resulted in a balance to be carried forward of \$7.69 million.

Capital Funds

Funding of capital expenditures is sourced primarily through the Ministry of Education with incremental funding provided through locally generated capital funds.

There were seven schools either in design or under construction during the year:

- Boyd Secondary - seismic upgrade and partial replacement
- Cook Elementary - seismic upgrade, partial replacement and addition
- Ferris Elementary - seismic upgrade
- Mitchell Elementary - seismic upgrade and partial replacement
- Steves Elementary - seismic upgrade and partial replacement
- Tait Elementary - seismic upgrade
- Tomsett Elementary - seismic upgrade and addition

Statement of Financial Position

The Statement of Financial Position presents the financial position of an entity by reporting the amounts of assets, liabilities, net assets and accumulated surplus as of a specified date.

The following table provides an analysis of the School District's Net Financial Position for the fiscal years ended June 30, 2019 and 2018.

	June 30, 2019	June 30, 2018	Variance	
			\$	%
Financial Assets				
Cash and Cash Equivalents	140,163,033	124,699,285	15,463,748	12.40%
Accounts Receivable				
Due from Province - Ministry of Education	93,946	107,606	(13,660)	-12.69%
Due from Province - Other	541	-	541	
Other	2,892,614	5,868,743	(2,976,129)	-50.71%
Total Financial Assets	143,150,134	130,675,634	12,474,500	9.55%
Liabilities				
Accounts Payable and Accrued Liabilities				
Due to Province - Ministry of Education	106,000	69,545	36,455	52.42%
Other	24,573,106	20,141,643	4,431,463	22.00%
Unearned Revenue	15,992,335	15,150,499	841,836	5.56%
Deferred Revenue	7,690,098	7,165,597	524,501	7.32%
Deferred Capital Revenue	195,623,135	187,846,036	7,777,099	4.14%
Employee Future Benefits	11,346,552	11,250,885	95,667	0.85%
Capital Lease Obligations	4,071,590	3,907,330	164,260	4.20%
Total Liabilities	259,402,816	245,531,535	13,871,281	5.65%
Net Financial Assets (Debt)	(116,252,682)	(114,855,901)	(1,396,781)	1.22%
Non-Financial Assets				
Tangible Capital Assets	302,874,847	296,195,339	6,679,508	2.26%
Prepaid Expenses	1,010,353	717,136	293,217	40.89%
Total Non-Financial Assets	303,885,200	296,912,475	6,972,725	2.35%
Accumulated Surplus (Deficit)	187,632,518	182,056,574	5,575,944	3.06%
Accumulated Surplus - Capital	169,398,504	165,653,531	3,744,973	2.26%
Accumulated Surplus - Operations	18,234,014	16,403,043	1,830,971	11.16%
Total Accumulated Surplus	187,632,518	182,056,574	5,575,944	3.06%

Cash assets at June 30 are categorized as follows:

	June 30, 2019	June 30, 2018	Variance
Cash in Bank	29,623,912	22,181,387	7,442,525
Cash Equivalent - Special Purpose Funds	816,427	747,434	68,993
Central Deposit Program - Ministry of Finance	109,639,246	101,679,940	7,959,306
Investment held by Richmond Community Foundation	83,448	90,524	(7,076)
	140,163,033	124,699,285	15,463,748

Cash increased \$15 million over the prior year due to decreased accounts receivable, increased deferred revenues, increased accounts payable, increase in unearned revenues flowing from International Education payments received in advance for the 2019/20 school year, and the current year surplus. Cash, held in the bank for current operational needs totals \$29.6 million. \$109.6 million is held on deposit, under the Central Deposit Program, with the Ministry of Finance and is available within 3 days if required. These deposits attract interest at 2.95% (as of June 30, 2019).

Cash and investments are required to fulfill the payment and liability obligations as follows:

	June 30, 2019	June 30, 2018	Variance
Obligations			
Accounts Payable - Ministry of Education	106,000	69,545	36,455
Trade Payables	5,382,217	3,104,521	2,277,696
Salaries and Benefits Payables	15,985,553	13,825,026	2,160,527
Accrued Vacation Pay	2,931,385	2,785,951	145,434
Other Payable	273,951	426,145	(152,194)
Unearned Revenue - International Student Programs	15,019,620	14,239,835	779,785
Unearned Revenue - Other	972,712	910,664	62,048
Deferred Revenue - Special Purpose Funds	7,690,098	7,165,597	524,501
Deferred Capital Revenue	11,683,953	10,794,256	889,697
Local Capital	54,534,432	50,417,302	4,117,130
Employee Future Benefits	11,346,552	11,250,885	95,667
	125,926,473	114,989,727	10,936,746
Assets			
Accounts Receivable - Ministry of Education	(93,946)	(107,606)	13,660
Accounts Receivable - Other	(2,893,155)	(5,868,743)	2,975,588
Prepaid Expenses	(1,010,353)	(717,136)	(293,217)
	(3,997,454)	(6,693,485)	2,696,031
Accumulated Surplus - Operations	18,234,014	16,403,043	1,830,971
	140,163,033	124,699,285	15,463,748

The difference between cash assets and the liabilities is reflected as the accumulated surplus.

(For purposes of simplification, tangible capital assets and the related deferred revenues are removed from the comparison table above.)

Statement of Operations

The Statement of Operations summarizes an entity's revenues, expenses and surplus/(deficit) over the entire reporting period. The School District's Statement of Operations is reported as a consolidation of the three funds: Operating, Special Purpose and Capital. Each fund is reviewed separately.

Statement of Operations – Operating Fund

Revenue

School District #38 (Richmond)							
Operating Fund - Revenue							
as at June 30, 2019							
	2018/19	2018/19	2017/18	Variance from Budget		Variance from Prior Year	
	Actual	Budget	Actual	\$	%	\$	%
Ministry of Education Grants	179,356,362	178,013,937	174,437,649	1,342,425	0.8%	4,918,713	2.8%
Other Provincial Grants	108,098	144,000	6,000	(35,902)	-24.9%	102,098	1701.6%
Tuition	19,992,817	20,202,634	19,515,922	(209,817)	-1.0%	476,895	2.4%
Other Revenue	854,150	887,954	623,980	(33,804)	-3.8%	230,170	36.9%
Rentals and Leases	1,048,311	1,094,978	1,135,747	(46,667)	-4.3%	(87,436)	-7.7%
Investment Income	1,492,401	1,490,223	907,116	2,178	0.1%	585,285	64.5%
Total Operating Revenue	202,852,139	201,833,726	196,626,414	1,018,413	0.5%	6,225,725	3.2%

Ministry of Education Grants were \$1.34 million higher than budgeted. This is due to higher enrolment growth in the February and May continuing education and distance learning (\$0.59 million), higher enrolment growth in the February special needs count (\$0.13 million), SRG3 Assessment grant (\$0.11 million), the Employer Health Tax grant (\$0.48 million) and other grants variance (\$0.03 million) than budgeted.

Other Provincial Grants were \$0.04 million lower than budgeted. This is due to lower enrolment in the apprenticeship programs than budgeted.

Tuition was \$0.21 million lower than budgeted. This is due to the lower student enrolment in the Shenzhen program.

All other revenues were slightly lower than budgeted by a total of \$0.08 million.

Expenses

Salaries and Benefits

School District #38 (Richmond)							
Operating Fund - Salaries and Benefits							
as at June 30, 2019							
	2018/19	2018/19	2017/18	Variance from Budget		Variance from Prior Year	
	Actual	Budget	Actual	\$	%	\$	%
Teachers	82,818,767	84,116,652	80,408,087	(1,297,885)	-1.5%	2,410,680	3.0%
Principals and Vice Principals	12,342,301	12,360,633	10,530,787	(18,332)	-0.1%	1,811,514	17.2%
Education Assistants	11,373,278	11,490,846	9,852,349	(117,568)	-1.0%	1,520,929	15.4%
Support Staff	19,849,728	20,725,467	19,150,851	(875,739)	-4.2%	698,877	3.6%
Other Professionals	5,318,183	5,288,131	4,878,753	30,052	0.6%	439,430	9.0%
Substitutes	6,839,107	7,295,947	6,754,162	(456,840)	-6.3%	84,945	1.3%
Total Salaries	138,541,364	141,277,676	131,574,989	(2,736,312)	-1.9%	6,966,375	5.3%
Employee Benefits	34,969,676	34,831,525	33,828,578	138,151	0.4%	1,141,098	3.4%
Total Salaries and Benefits	173,511,040	176,109,201	165,403,567	(2,598,161)	-1.5%	8,107,473	4.9%

Teacher Salaries were \$1.30 million lower than budgeted due to lower than anticipated expenses for paid medical leaves, long service leaves, maternity top up, general teacher recruitment challenges including unfilled non-enrolling teacher positions.

Principal and Vice Principal Salaries were within budgeted amount.

Education Assistants Salaries were \$0.12 million lower than budgeted due to shortages of Education Assistants.

Support Staff Salaries were \$0.88 million lower than budgeted due to unfilled positions in technology services, maintenance, finance and purchasing (\$0.60 million) and timing delays in filling available positions (\$0.28 million).

Other Professionals Salaries were within budgeted amount.

Substitute Salaries were \$0.46 million lower than budgeted due to TOC and casual staff shortages.

Employee Benefits were \$0.14 million higher than budgeted due to increase dental and extended health benefit usage.

Services and Supplies

School District #38 (Richmond)							
Operating Fund - Services and Supplies							
as at June 30, 2019							
	2018/19	2018/19	2017/18	Variance from Budget		Variance from Prior Year	
	Actual	Budget	Actual	\$	%	\$	%
Services	9,598,469	8,660,624	7,220,337	937,845	10.8%	2,378,132	32.9%
Student Transportation	5,300	10,300	24,455	(5,000)	-48.5%	(19,155)	-78.3%
Professional Dev and Travel	1,028,190	907,814	746,983	120,376	13.3%	281,207	37.6%
Rentals and Leases	252,427	235,144	236,917	17,283	7.3%	15,510	6.5%
Dues and Fees	108,824	117,790	104,041	(8,966)	-7.6%	4,783	4.6%
Insurance	444,774	525,664	463,788	(80,890)	-15.4%	(19,014)	-4.1%
Supplies	4,930,553	6,696,133	5,533,043	(1,765,580)	-26.4%	(602,490)	-10.9%
Utilities	3,609,558	3,571,056	3,225,940	38,502	1.1%	383,618	11.9%
Total Services and Supplies	19,978,095	20,724,525	17,555,504	(746,430)	-3.6%	2,422,591	13.8%

Positive variances in services and supplies were offset by capital asset purchases (\$0.55 million) or carried forward as an appropriated surplus per board approval or contractual obligations.

Accumulated Surplus

School District #38 (Richmond)				
Operating Fund - Accumulated Surplus				
as at June 30, 2019				
	2018/19	2017/18	Variance from Prior Year	
	Actual	Actual	\$	%
Internally Restricted Surplus				
2019/20 Budget Appropriation	5,513,523	1,559,512	3,954,011	253.5%
School/Staff Account Balances	4,273,398	5,361,065	(1,087,667)	-20.3%
Outstanding Purchase Orders	246,982	313,696	(66,714)	-21.3%
School Generated Funds	1,600,000	1,600,000	-	0.0%
International Education Programs	-	500,000	(500,000)	-100.0%
	11,633,903	9,334,273	2,299,630	24.6%
Unrestricted Surplus	6,600,111	7,068,770	(468,659)	-6.6%
Total Operating Accumulated Surplus	18,234,014	16,403,043	1,830,971	11.2%

The 2019/20 Annual Budget was approved and adopted by the Board on May 8, 2019 which included a budget appropriation of \$5,513,523 from 2018/19. The contingency reserve for the International Education Programs (\$0.50 million) was transferred and restricted in the Local Capital Fund. With respect to the funding for specific expenditures [School/Staff Account Balances (\$4.27 million), Outstanding Purchase Orders (\$0.25 million) and School Generated Funds (\$1.60 million)], in most cases these expenditures were planned to be incurred in 2018/19; however, for various reasons, the timing of the expenditures was extended to 2019/20. The unrestricted surplus of \$6.60 million is available to be used or restricted in the future with Board approval.

Statement of Operations – Special Purpose Funds

Special Purpose Funds are utilized to capture funding designated for specific purposes and balances can be deferred to subsequent years for the intended use. Grant revenues are only recognized as expenses are incurred. Any unused grants or funds remaining at the end of the year are treated as deferred revenue.

School District #38 (Richmond)						
Special Purpose Funds						
as at June 30, 2019						
	Opening Balance	Revenue	Expenses	Ending Balance	Variance	Comment
Ministry of Education Funded						
Annual Facility Grant (AFG)	-	829,133	829,133	-	-	
Learning Improvement Fund (LIF)	243,998	673,089	490,135	426,952	182,954	
Special Education Equipment	822	-	822	-	(822)	No funding provided
Strong Start	40,564	224,000	246,248	18,316	(22,248)	
Ready, Set, Learn	206,789	93,100	116,036	183,853	(22,936)	
French Language (OLEP)	16,393	298,166	286,744	27,815	11,422	
Community LINK	96,823	746,262	833,420	9,665	(87,158)	
Coding and Curriculum Implementation	98,232	-	98,232	-	(98,232)	Grant for 17/18 and 18/19
Classroom Enhancement - Staffing	-	26,998,504	26,998,504	-	-	
Classroom Enhancement - Remedy	17,962	829,955	842,494	5,423	(12,539)	
Classroom Enhancement - Overhead	-	5,437,899	5,437,899	-	-	
Provincial Resource Program	98,974	659,740	711,268	47,446	(51,528)	
AVID	2,419	-	2,419	-	(2,419)	No funding provided
Provincial Early Intervention	37,116	380,601	417,717	-	(37,116)	
Federal Funded						
LINC/SWIS	107,717	1,554,725	1,563,573	98,869	(8,848)	
Other						
Scholarships and Bursaries	1,039,334	25,729	14,526	1,050,537	11,203	
School Generated Funds	5,053,637	7,824,859	7,148,096	5,730,400	676,763	
Community Literacy	10,000	-	-	10,000	-	
Educational Trust Fund	94,817	302,797	316,792	80,822	(13,995)	
Total Special Purpose Funds	7,165,597	46,878,559	46,354,058	7,690,098	524,501	

Statement of Operations – Capital Funds

Capital Fund Balances are as follows:

School District #38 (Richmond)			
Capital Funds			
as at June 30, 2019			
	June 30, 2019	June 30, 2018	Variance
Ministry of Education Restricted Funds			
Bylaw	941,342	1,414,935	(473,593)
Other	102,012	99,434	2,578
Other Provincial Restricted Funds	91,084	50,703	40,381
Land Capital	10,549,515	9,229,184	1,320,331
Capital Funds Balance	11,683,953	10,794,256	889,697

Ministry of Education Restricted Funds: These funds are on behalf of the Ministry of Education. The available Bylaw balance of \$0.94 million is funding balances committed for the completion of various projects remainders, including seismic upgrade and building envelope completions.

Other Provincial Restricted Funds: These funds are Industrial Trade Authority funding received for the Youth Trades Capital Equipment Program (YTCEP).

Land Capital: These funds are collected by the school district from the municipality as part of the school site acquisition charge which is used for future school site land purchase as identified in a capital plan.

Funds Restricted in Local Capital:

Local Capital fund has been restricted for the following purposes:

School District #38 (Richmond)			
Local Capital Fund			
as at June 30, 2019			
	June 30, 2019	June 30, 2018	Variance
Restricted			
Capital Lease Obligation	4,071,590	3,907,330	164,260
Current Capital Projects	9,090,445	4,519,652	4,570,793
Future Capital Projects	32,857,158	36,457,158	(3,600,000)
Board Approved Budget Additions	4,192,000	3,878,000	314,000
Under Review by Board	2,323,239	155,167	2,168,072
Contingency Reserves	2,000,000	1,500,000	500,000
Local Capital Fund Balance	54,534,432	50,417,307	4,117,125

The June 30, 2019 local capital balance of \$54.53 million incorporates \$52.21 million of restricted funds and \$2.32 million under review by the Board. Additional funds could be restricted in the future with Board approval for identified projects requiring local capital funding.

Potential Future Financial Impact on the District

There are several factors that could impact the District's stable and healthy financial situation during the 2019/20 school year and beyond.

Funding Model Review

The Ministry of Education has advised that a new funding model for B.C.'s K-12 public education sector will be announced in the Fall of 2019 and be implemented for the 2020/2021 school year. There is a risk that the new funding model may not provide the same level of funding as the current model as the review may result in reallocation of some funding to targeted areas from the base per student allocation. This may impact the level of services the District is able to provide. Careful planning will be required to ensure that the District's operations are not impacted.

Enrolment and Staffing Growth

In 2017, the Ministry of Education, the BC Public Schools Employers Association and the BC Teachers Federation ratified a Memorandum of Agreement (MoA) pursuant to Letter of Understanding (LoU) No. 17, to the 2013-2019 BCPSEA-BCTF Provincial Collective Agreement. The MoA fully and finally resolves all matters related to the implementation of the Supreme Court of Canada decision from the Fall 2016.

The implementation of the MoA resulted in smaller class sizes and composition and a greater number of teacher FTE needed to be added than would previously have been required. As the enrolment in the school district grows, additional classroom spaces and resources will be needed. This growth brings with it challenges in providing the additional resources within the current Ministry of Education funding envelope. It also has resulted in challenges in recruitment and retention of specialist teachers, and compliance with class size and composition requirements.

Teacher Bargaining

The teachers' contract expired at the end of the 2018/19 school year. Bargaining remains a concern due to the unknowns around bargaining at the provincial level and the potential impact on districts. During bargaining, there is always the risk of disruption to the system with potential job action. There is also the risk during bargaining of relationships being strained between stakeholders and the potential impact of whether funding will adequately cover the full cost of the negotiated settlement.

International Education

The School District is reliant on International Education programs to provide a source of revenue funding to supplement the operating grant funding. In addition, a significant percentage of international students come from China (70%). Geo-political events and relations could potentially impact the number of international students that come to Canada from China. The restored teacher collective agreement has added space constraints for attracting more international students.

Technology Requirements

The demand for technology hardware, software and system utilization continues at a rapid pace. Providing the required services and ensuring that information and data are secure and protected necessitates increased financial resources. Technology in support of education will allow us to implement the paradigm shift and transformational education required to be at the forefront and on the cutting-edge in the 21st century. Technology in support of the framework for enhancing student learning and more real-time reporting on student progress is a crucial undertaking. MyEdBC student administration system requires enhancements in order to meet the ongoing needs for improved data and reporting.

Long Range Facilities Plan

The District's Long Range Facilities Plan is a comprehensive plan including strategic recommendations to ensure that facilities are being used and managed in the most efficient and effective manner. The Plan was approved and adopted in June 2019 and the District will begin review and implementation of strategy recommendations in the Fall of 2019. There could be potential capital and operating financial implications that the District will need to consider.

Contacting Management

This financial report is designed to provide the School District's stakeholders with a general but more detailed overview of the School District's finances and to demonstrate increased accountability for the public funds received by the School District.

If you have any questions about this financial report, please contact the Office of the Secretary Treasurer.



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